

POLICE & CRIME COMMISSIONER FOR LEICESTERSHIRE POLICE & CRIME PANEL

Report of	POLICE & CRIME COMMISSIONER
Date	29 SEPTEMBER 2014
Subject	COMMISSIONING FRAMEWORK 2015/17 AND 2014/15 ALLOCATIONS
Author	SENIOR COMMISSIONING MANAGER

Purpose of Report

1. The purpose of this report is to present the new Commissioning Framework for 2015/17 and to update the panel on the grants allocated as part of the 2014/15 process.

Recommendation

2. The Panel is recommended to note the contents of the report.

Background

3. The current Commissioning Framework was published in October 2013 in response to and in support of the refresh of the Police and Crime Plan 2013-2017. Since that time, a number of changes have taken place and lessons have been learnt about how to work with partners to maximise the use of the available resources.
4. Partners have also made suggestions in relation to funding timelines with many stating that it would be beneficial for them to know what funding they will receive for the forthcoming financial year by the end of December, to assist in their planning and to enable staffing implications to be addressed. Work to deliver the actions within the Equality Impact Assessment for the Commissioning Framework has also been completed.
5. As a result, a draft Commissioning Framework for 2015-2017 was produced and issued for consultation between 1st July and 15th August 2014. Twenty nine consultation responses were received, many of which included a number of suggestions and/or comments. These were considered and where appropriate amendments made to the Commissioning Framework. The consultation comments, together with responses, are outlined in Appendix A.

Key Changes

6. The final version of the Commissioning Framework 2015/17 is attached in Appendix B. The key changes are:

Change 1

The Commissioning Framework has been simplified into one document. The majority of commissioning intentions are now being delivered through three year contracts and agreements and therefore the detailed commissioning plans for each theme have not been refreshed.

Change 2

In recognition of the valuable contribution made by Community Safety Partnerships (CSPs) to the delivery of the Police & Crime Plan, the Partnership Locality Fund (PLF) available has been increased from £330,000 to £450,000.

Change 3

The Partnership Locality Fund will no longer require the submission of a business case for specific initiatives. This has been replaced by a financial contribution towards the delivery of each Community Safety Partnership Delivery Plan. CSPs will be required to provide a copy of their Plan, together with a budget breakdown and performance framework including quarterly updates from CSPs.

Change 4

The PCC Grant will only be available to community voluntary and social enterprise sector organisations to support the achievement of specific commissioning intentions and related outcomes in identified hotspot locations.

Change 5

In 2014/15, PCC Grants of up to £50k were made available for individual applications. For 2015/16 onwards, applications for up to £25k per annum or up to £50,000 match funding per annum will be considered.

Change 6

The funding available for the troubled/supported families programmes has been increased from £125,000 to £175,000 in recognition of the wide range of strategic priorities that the programmes cover.

Change 7

Further work has been completed in relation to victim support services and relevant commissioning intentions have been developed.

Change 8

It is recognised that a number of initiatives could contribute to preventing child abuse/ child sexual exploitation and reducing the number of missing person reports. The 2014/15 pilot seeks to develop intelligence in relation to children and young people in care homes as this has been identified as an area in which significant outcomes could be achieved. The results will be used to determine future commissioning requirements in line with the budget available. Commissioning intentions have been revised to reflect this flexibility.

2014/15 Allocations

7. This report provides an update on the PCC Grant and PLF allocations for 2014/15 and follows detailed consideration of the allocations and processes at the Strategic Partnership Board meeting on the 25 March 2014 which contributed to the thinking for the 2015-2017 Commissioning Framework.
8. The Panel are assured that allocations made in line with the Commissioning Framework have clear funding agreements, performance frameworks and monitoring mechanisms in place.

Partnership Locality Fund

9. The Partnership Locality Fund (PLF) for 2014/15 was allocated to Community Safety Partnerships (CSPs). The CSPs submitted business cases for the following commissioning intentions:

- CI010 - Initiatives that pro-actively reduce anti-social behaviour and/or improve the recording of incidents.
- CI011 - Interventions which increase the reporting of:
 - Domestic abuse
 - Serious sexual assault
 - Hate crime
- CI013a – Initiatives that support victims of domestic abuse to cope and recover. (2014/15 only)
- CI016 - Initiatives which reduce the risk and likelihood that the following crimes will occur:
 - Domestic burglary
 - Violence against the person with injury
 - Vehicle crime

10. Funding was awarded as outlined in Appendix C and is being monitored through performance frameworks which form part of the funding agreements.

PCC Grant

11. The budget for the PCC Grant in 2014/15 was £400,000. The scheme was open to all organisations and a maximum of £50,000 per application was available. Bids were accepted for the same commissioning intentions as those outlined at paragraph 6 above and seventy applications were received to a value of £1.9m.
12. As part of the long-listing process, it was noted that PCC Grant applications could potentially duplicate some of the young persons' mentoring co-commissioning arrangements with Leicester City, Leicestershire County and Rutland County Councils. As a result, £50,000 of the PCC Grant was reallocated to young person's mentoring. The co-commissioning budget was reduced and a new pooled budget of £450,000 over 3 years for young persons' mentoring established. The OPCC is currently procuring this service across Leicester, Leicestershire and Rutland.
13. The PCC Grant applications were long-listed by members of the OPCC, prior to being scored and shortlisted by specialists in the relevant themed areas. Twenty-six

applications were considered by a multi-agency Grant Review Panel and recommendations made to the PCC. There were no successful applications in relation to hate crime and therefore £30k has been set aside to support hate crime initiatives.

14. PCC Grant funding was awarded as outlined in Appendix D and is being monitored through performance frameworks which form part of the funding agreements.

Implications

Financial:	The total commissioning budget for 2015/16 is £4.2m. Details are provided in the Commissioning Framework.
Legal:	None
Equality/Diversity Issues:	The actions within the Equality Impact Assessment for the Commissioning Framework have been completed and/or implemented.
Risks and Impact:	None
Link to Police and Crime Plan:	The Commissioning Framework sets out how the PCC intends to align the commissioning budget with the key themes and strategic priorities in the Police and Crime Plan.

Background Papers

None

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OPCC RESPONSES TO COMMISSIONING FRAMEWORK CONSULTATION COMMENTS 2014

COMMENT		RESPONSE
GENERAL		
1	How can initiatives be mainstreamed if they prove to be successful?	The pilot referred to was in relation to an operational policing initiative. Ongoing funding would therefore need to be mainstreamed into core Police budgets. In relation to PCC Grants, those organisations who have received a PCC Grant for 2014/15 will be able to apply for funding for a 2 year extension, subject to being able to meet the revised criteria and evidencing satisfactory performance.
2	It is unclear how the funding splits have been allocated.	Funding of many of the commissioning intentions has historically come through a number of routes, in particular from the Home Office via: <ul style="list-style-type: none"> • The Community Safety Grant • The Drug Intervention Project Grant (DIP) • The Youth Crime and Substance Misuse Grant • The Community Innovation Fund • Positive Futures Programme • Communities Against Guns, Gangs and Knives Programme • The Safer Communities Fund The majority of these services and initiatives continue to be supported by the PCC at the same financial level. The funding in relation to victims and witnesses will be provided to the PCC by the Ministry of Justice using a formula based approach.
3	Why is funding for the voluntary sector not available for 3 years as it is for statutory bodies?	Funding to the voluntary sector via direct and co-commissioning processes has been agreed for the 3 years to March 2017. Subject to the availability of funding any new services will also be commissioned until March 2017. PCC Grants will be available for a 2-year period subject to clear evidence of previous successful performance.
4	Concerns that cuts in funding from other statutory partners may impact on the delivery of the Police and Crime Plan.	The Commissioning Framework outlines how the commissioning budget will be used to support the delivery of the strategic priorities within the Police and Crime Plan. The commissioning budget is not available to fill funding gaps which result from the decommissioning of services or discontinuation of funding by others.
5	Welcomes the simplified commissioning framework that makes further use of existing commissioning arrangements.	None required
6	Suggestion that persons residing in rural locations should be classed as a vulnerable group due to: <ul style="list-style-type: none"> • the lack of proximity to services, including policing; • rural locations being quiet and remote; 	The comments made do not relate to the Commissioning Framework. The suggestion that persons living in rural communities should be considered as a specific vulnerable group and their policing reflected in Strategic Priorities within any revision of the Police and Crime Plan will be considered in the next

	<ul style="list-style-type: none"> • lack of street lighting. 	consultation on the contents of the Police and Crime Plan.
7	Document is helpful and could be incorporated into City Council's Guiding Principles document.	None required.
8	Easy to understand and made the whole commissioning process a lot easier to follow.	None required.
9	Overall, this commissioning approach is to be welcomed.	None required.
10	Suggestion that independent monitoring of the social impact of projects and service providers should be introduced.	The requirement for Social Return on Investment information has already been built into some of the PCC's larger contracts. Consideration will be given to extending this for other commissioning intentions.
11	Welcome the changes that you are proposing and is happy to support these changes.	None required.
12	This approach in terms of indication and funding envelope for the next two years is welcomed, the approach provides officers with an early opportunity to plan and co-ordinate projects & initiatives which invariably involve both internal and external partners and need a great deal of work to ensure success.	None required.
13	In funding projects/ initiatives using the "direct" mechanism for commissioning, the OPCC will need to be clear as to the scope and remit for the allocated funding in order to aid planning.	The majority of direct commissioning intentions are already in place and being managed through agreed contracts. All new procurement will require a clear service specification and performance framework.
14	Simplification of the Commissioning Framework into a single document is welcomed.	None required.
15	Direct commissioning over a three year period makes sense and allows for planning and delivery over the longer term.	None required.
16	The need to provide performance updates and to remain outcome focused remains a relevant condition of funding received.	None required.
17	There is a concern that with the proposed changes in policing resources, there will be a decrease of resources from the Police to support local intentions and activities to achieve outcomes outlined within PCC applications.	The Force policing model heavily factors in community need around threat and harm in the way that neighbourhood policing resources are allocated and deployed. It is similar to the way that the commissioning intentions aim to align resources with need. The model also means that these same neighbourhood teams will have more, not less, capability to address local problems because they won't be investigating a caseload of crimes or carrying other abstractions in the way they are doing now. Neighbourhood policing has been and remains at the heart of the Force's policing philosophy and new policing model.

18	We welcome that the framework has been simplified into one document and that service provision will now be delivered through three year contracts.	None required.
19	Welcome the continued emphasis on streamlining and simplifying the commissioning processes.	None required.
20	Harnessing local commissioning expertise has to be the way forward in terms of providing added value and to avoid duplication of effort.	Agreed.
21	Acknowledge the challenge that the OPCC faces in implementing an outcome based approach.	None required.
22	Appreciate the commitment to work with local commissioners to develop performance indicators and measures that can be easily managed and reported upon – it's critical given the ever changing strategic landscape nationally and locally.	Agreed.
23	It seems that the learning and experiences of the first year are being applied to the framework in a gradual, pragmatic and measured way.	None required.
24	Some suggested amendments to reflect the merger of criminal justice commissioning with the wider Substance Misuse Commissioning Board.	Amendments made.
25	Welcome that the framework has been simplified into one document and that service provision will now be delivered through three year contracts	None required.
26	No hesitation in supporting the broad thrust, particularly in relation to the four themes	None required.
27	Some reservations about the potential to secure outcomes in 'making communities and neighbourhoods safer'. The outcomes must be sustainable. The MCN theme is fundamentally important and an accepted part of the Police modernisation programme of service delivery and hence its consolidation is a high priority.	Agreed.
28	Confident that the overall Commissioning Framework structure will contain relevant performance indicators so that any agreed interim and concluding audits will confirm compliance with objectives and outcomes.	All contracts/agreements specify performance measures for monitoring purposes and include details of how the PCC will manage any instances where the outcomes are not being achieved.
PCC GRANT		
29	In terms of the PCC grant applications the CSP recognises that funding must be targeted in areas of greatest need but there must	The Partnership Locality Fund provides all Community Safety Partnerships with the flexibility to respond to emerging local issues.

	be flexibility to address emerging local issues outside of these areas.	
30	The Partnership is agreeable with the changes to the maximum value for the PCC Grant which is common practice.	None required.
31	There is general support for the PCC Grant being available to community and voluntary sector organisations to support the achievement of specific commissioning intentions and related outcomes in identified hotspot locations. However, there is concern that the funding is limited to the City and the Borough of Charnwood. We understand the reference to the Police's Strategic Assessment however it should be noted that other areas have hot spot locations, relative to their area and it would be worth considering making a sum available for these localities.	It is anticipated that Community Safety Partnerships will identify hotspot locations and include actions within their Delivery plans to address them. The OPCC is happy to support the use of PLF allocations for this purpose.
32	The proposal to only offer PCC grants for applications which 'focus specifically on increasing the number of offences reported' is of concern - It would not be appropriate for agencies to steer all victims towards reporting to the police; rather, we consider that our remit is to ensure that victims are fully informed of their options and that if they wish to seek justice through the criminal justice system, they will be empowered and supported to do so.	The Police and Crime Plan has a strategic priority " <i>to increase reporting of serious sexual offences and ensure a positive outcome for victims and witnesses of serious sexual offences</i> ". It is accepted that not all victims will choose to report offences to the Police but it is hoped that focussed work to increase confidence and the victims' experience will help to encourage reporting.
33	With respect to the PCC Grant only being made available to Community and Voluntary Sector Organisations by definition excludes public agencies. This may well be viewed as a negative step as public agencies may wish to put in place initiatives that have a positive impact on the Crime and Police Plan but are unable to do so through lack of funding. Allowing public agencies to apply for funding through the PCC Grant could be considered in exceptional circumstances.	The majority of public sector agencies are key partners on the Community Safety Partnerships. Therefore they can develop collaborative initiatives within the CSP Delivery Plans and as a result utilise the PLF allocation.
34	The reduction of funding grants from £50k to £25k seems to be entirely reasonable given that most applications were below the £25k limit. Allowing for increased funding applications through match funding is a welcome development.	None required.
35	The partnership is agreeable with this change and in the original framework there was an emphasis on organisations identifying match funding for projects and initiatives.	None required.
36	In terms of the PCC grant applications the CSP notes that no hotspot locations have been identified in Blaby or Hinckley & Bosworth. The CSP would also like it noted that our combined	The PCC Grant is available to reduce anti-social behaviour in specific hotspot locations. The locations have been selected according to the number of ASB incidents, and not other crime types, as outlined in the Police Strategic

	area has more households than any other LPU areas identified with hotspots therefore more residents who potentially could be victims of crime such as domestic abuse, ASB and burglary. We would therefore wish to see the above data taken into account with regard to allocation of funding.	Assessments for 2012/13 and 2014. This enables those areas with longer term anti-social behaviour issues to be prioritised.
PARTNERSHIP LOCALITY FUND		
37	Full support and welcomed change - The removal of the business case for specifics initiatives made it very bureaucratic – and did not recognise the professionalism of the CSPs.	None required.
38	Putting the local CSPs at the heart of strategic commissioning and delivery is a positive demonstration of that principle.	None required.
39	Would welcome additional funding to Community Safety Partnership but recognise that allocations are based on population.	None required.
40	Locality funds aligning to the strategy will allow us greater flexibility. The priorities themselves align with our strategy quite well so there should be minimal impact.	None required.
41	We fully support the plan to work more closely through a locality model and the wish to fund initiatives and services in relation to local need.	None required.
42	We particularly welcome the annual review of CSP strategic assessments and feel this fits in well with the current frameworks we have locally that helps us deal with our annual planning.	None required.
43	The new PLF process is welcomed by officers.	None required.
44	The CSP welcomes the additional funding to be given to CSPs in recognition of the valuable contribution they make to the Police & Crime Plan. This will enable us to maintain key services and projects and now look into development areas.	None required.
45	We support this change as each year the CSP reviews its Community Safety Strategy in light of the strategic assessment and through consultation with our residents. As well as reviewing the strategy we develop action plans for the key priorities identified for the CSP. The action planning events normally start around December in order for the plans to be in place from 1 st April. We already have in place a performance framework which requires us to provide quarterly highlight reports to the CSP which are already shared with the OPCC.	None required.

46	Operationally, the OPCC will need to be clear in terms of their expectations for accessing the PLF, i.e. within the Commissioning Framework.	All requirements will be outlined in the PLF Guidance Notes.
47	Good news and should allow the Community Safety Partnership to plan delivery for 2 years and focus on what we want to achieve as performance will be held against the community safety strategy and it supports our strategic intentions. Locality funds aligning to the strategy will allow us greater flexibility. The priorities themselves align with our strategy quite well so there should be minimal impact.	None required.
48	The increased amount available to the CSP through the Partnership Locality Funding (PLF) is welcomed.	None required.
49	The new approach to the Partnership Locality Fund, for Community Safety Partnerships (CSPS) is particularly welcomed. The increase from £330,000 to £450,000 is positive and will enable Partnerships to be more proactive in a climate of fewer resources.	None required
50	The requirement for CSPs to provide a copy of their 2015/16 Plan, together with a budget breakdown and performance framework rather than a requirement to submit a business case for specific initiatives is a sensible one, cutting bureaucracy and time. It means that CSPs will be required to prepare their action plans by January rather than March and allocate spend to each project within the action plan.	All requirements will be outlined in the PLF Guidance Notes.
51	It makes sense to increase the locality fund amount from £330,000 to £450,000. Community Safety Partnerships (CSP) are in a strong position to respond to local need and allocate this funding appropriately.	None required.
52	By using the locality fund to make a financial contribution towards delivery of CSP plans, the PCC's allocation will be combined with local partnership budgets to ensure better value for money. Actions plans are already developed and monitored by each CSP so this is an encouraging development to commissioning arrangements. We would however welcome sight of the performance framework at the earliest opportunity.	None required.
53	Submitting a CSP action plan will also give the OPCC the opportunity to review all CSP work carried out in a locality and not just that which he has funded as has been the case in the past.	None required.

	This will allow the OPCC to have a more comprehensive picture of all community safety work across LLR.	
54	By not having to submit a business case to accompany each individual bid the administrative burden on community safety teams will be greatly reduced. This will free up more capacity to respond to emerging issues and trends and deliver initiatives.	None required.
55	Improved timelines for commissioning arrangements will support much stronger planning processes. Knowledge of funding arrangements well before the start of the new financial year will allow for finances to be considered alongside community safety strategy refreshes.	None required.
56	Overall, the proposed changes to the 2015-2017 Commissioning Framework are generally well received as they are viewed as a genuine effort to reduce bureaucracy and to provide Community Safety Partnerships with greater certainty whilst requiring scrutiny through an appropriate performance framework.	None required.
57	The increase in funding is viewed as a welcome change as it recognises the value of Community Safety Partnerships in their contribution towards the Police and Crime Plan. The increase in funds available to CSPs will allay some fears around the future of funds available and provide a degree of certainty for the continuation of projects at the grass roots level.	None required.
58	Removing the requirement for Community Safety Partnerships to submit an individual business case for each individual initiative has been well received. CSPs will however need to bring forward their planning processes in order to meet the commissioning framework timescales. The requirement for CSPs to provide a budget breakdown and quarterly updates will not be viewed as a barrier to funding but as business as usual.	All requirements will be outlined in the PLF Guidance Notes.
59	An area that the partnership would like to highlight that we feel resources both physical and financial should be considered to dealing with emerging trends or threats that might arise that will not originally have been considered by any partnership and the OPCC due to the unforeseen nature of certain crime trends.	The BCU Fund was discontinued in 2014/15. Additional funding has been added to the Partnership Locality Fund (PLF) budget for Community Safety Partnerships. The PLF already has a contingency element of up to 10% which could be used to respond to emerging issues and this will be continued in 2015/16.
60	The discontinuation of the Basic Command Unit (BCU) funding is disappointing. The fund was extremely useful in reacting to emerging threats and issues and provided flexibility to CSPs when doing so.	As above

61	Wanted to raise the issue about there being no Basic Command Unit or contingency funding that CSPs can draw down on to put response plans in place should there be a spike in a particular crime.	As above
YOUNG PEOPLE		
62	The investment in a young people's mentoring service is welcome and the YOS will seek to engage with the provider to ensure that this service extends its reach to children and young people across the city that meet the eligibility criteria as part of an integrated response to early help identification and prevention strategy.	None required.
63	In relation to the money associated with the commissioning intention: Targeting young offenders with a substance misuse problem. It is proposed that this is directly commissioned with Leicestershire YOS rather than co-commissioned.	Agreed – amendment made.
64	The indicative funding to target young people with substance misuse problems for a two year period from 2015/17 is welcome and will assist with service continuity and planning with the current service providers.	None required.
65	We welcome the continued contribution to supporting a Youth Prevention and Diversion Pathway which targets two specific groups of young people: High Risk Entrants and repeat young offenders. However, it is important to note that a number of the allocations are being significantly reduced in 2016/17 which will impact on the ability to deliver against the expected outcomes.	None required.
66	The intention to enable young people to support and challenge the work of the PCC (CI025) is welcome.	None required.
YOUNG ADULTS PROJECT		
67	I welcome the addition of a specific commissioning intention relating to improving outcomes for young adults in contact with the Criminal Justice System (CI024 -To improve outcomes for young adults in contact with the criminal justice system, including securing reductions in offending and reoffending.)	None required.
68	The proposed allocation of £10,000 for delivery of the Young Adult Delivery Plan will assist greatly in enabling the implementation phase of the project.	None required.

69	I would also suggest that organisations/programmes that receive other areas of OPCC commissioning review their allocation of funds (where relevant) so that there is an appropriate focus on young adults (e.g. in IOM).	Agreed – this will also be considered in all new contracts and funding agreements.
TROUBLED FAMILY PROGRAMMES		
70	Welcome the increase in funding available for the troubled families programmes from £125,000 to £175,000. This increase in funding recognises the benefits that the Service will provide to Police activity in the future and the partnership delivery of the Service.	None required.
71	The CSP welcomes the additional funding that has been made available for the troubled families programme specifically as Leicestershire move into phase two of the programme earlier than expected.	None required.
72	Increasing funding available for the Troubled Families Programme is viewed as a positive step forward especially as we are now beginning to see some positive outcomes and also some reduction in demand for frontline officers.	None required.
73	Increasing the money allocated to the troubled families' agenda makes good sense in light of the strong performance being delivered by these teams.	None required.
HEALTH		
74	The Public Health department welcomes the plan and recognises the continued commitment of the PCC to partnership working. In particular, we welcome the continued commitment to specific activities that contribute to Public Health priorities, namely substance misuse, mental health and child sexual exploitation.	None required.
75	We welcome the continued commitment to specific activities that contribute to Health priorities, namely substance misuse and mental health.	None required.
76	From 2015/16 police custodial health will transfer to NHSE. We already have commissioning responsibility for liaison and diversion services. We would welcome discussions about aligning these commissioning arrangements with other services commissioned by the OPCC in the custodial environment.	Agreed – the OPCC will continue to develop its relationship with NHSE and is happy to consider all opportunities to align commissioning processes.
77	The proposal to improve outcomes for those with mental health needs is welcome (C1021) is welcome and should include young people who are known to YOS and are in	Agreed – the Mental Health Partnership Group's Delivery Plan is currently being finalised. The Mental Health Partnership Development Manager will engage with all relevant partners to ensure the Plan is delivered.

	the criminal justice system. The proposed partnerships development manager post and group delivery plan should include contributions from relevant statutory services including YOS and CAMHS.	
78	Need to establish sustainable funding for the Mental Health Triage Car - request that the PCC's considers funding for Policing element of Triage Car.	Resourcing for the mental health street triage car is being mainstreamed through the Force Change Programme (Project Edison) and this is supported by the OPCC.
79	The street triage car is currently funded through the police operational budget, and we would welcome the continued support from the OPCC for this funding to continue.	As above.
CHILD SEXUAL EXPLOITATION AND MISSING FROM HOME		
80	The identification and prioritisation of work with children that are missing, at risk of sexual exploitation (CSE) and children who are placed in care as part of the strategic priority (C1020) to protect vulnerable people is welcome. The proposed pilot should involve relevant services provided by the city council education and children's department together with any commissioned providers.	Members of the Safeguarding Board have initially been made aware of the proposed pilot and this will be progressed further as the pilot develops. The OPCC will seek to work closely with all appropriate partner agencies.
81	Is more generic work required to prevent abuse and child sexual exploitation, in addition to developing intelligence in relation to children and young people in care homes?	The proposed pilot will take place during 2014/15 and the results will be used to determine future commissioning requirements. The Commissioning Framework has been updated to clarify this.
82	We welcome the contributions towards the partnership deliver of strategic priority 15: To prevent child abuse and child sexual exploitation (CSE) and provide a safe and supportive environment for victims and witnesses. However it is imperative that this work sits inside the Safeguarding Boards sub regional Child Sexual Exploitation Sub Group and supports the delivery of the work through the single multi-agency CSE team that is currently being established.	Members of the Safeguarding Board have initially been made aware of the proposed pilot and this will be progressed further as the pilot develops. The OPCC will seek to work closely with the sub regional Child Sexual Exploitation Sub Group.
SAFEGUARDING		
83	The proposed partnership work to safeguard and promote the welfare of children and adults is welcome	None required.

	and should ensure that it is linked to wider service planning priorities through the local safeguarding boards for both children and adults.	
84	For CI023, it would be useful to know what work with partners will actually be done and how the budget allocations relate to this work.	CI023 relates to funding which is provided directly to the Children and Adults Safeguarding Boards. The PCC's contribution is towards pooled budgets to deliver the Boards' Business Plans, rather than any specific activity or service.
DOMESTIC HOMICIDE REVIEWS		
85	The early indication of funding ring-fenced for Domestic Homicide Reviews (DHR) is welcomed, as it provides partners with a degree of reassurance.	None required.
86	Some reservations about the preparedness of partner agencies in effecting a response to 'domestic homicide reviews'. A greater collaboration between partner agencies would be welcomed.	This suggestion will be forwarded to Leicester City and Leicestershire County Councils who are responsible for co-ordinating the DHRs.
VICTIMS AND WITNESSES		
87	In terms of the commissioning intensions around Victim & Witness work, the Council's views have been shared separately with the OPCC.	None required.
88	The strategic priority five (SP5) to increase reporting of domestic abuse and ensure a positive outcome for victims and witnesses of domestic abuse is welcome. Any funding allocated through the PCC Grant process to support this priority should work closely with the Local Safeguarding Boards for Children and Adults and be integrated into the local domestic violence strategy to ensure maximum impact and reach to vulnerable children and families.	Agreed.
89	Fully support your principles of promoting good practice and targeting service provision based upon the needs of victims.	None required.
90	Strongly recommend that the PCC take this opportunity to set in place a Restorative Justice delivery infrastructure for Leicestershire that will be scalable and sustainable.	The comments made do not relate specifically to the Commissioning Framework. The suggestion that the use of restorative justice processes by Criminal Justice agencies should be included in any revision of the Police and Crime Plan will be considered in the next consultation on the contents of the Police and Crime Plan. A consistent approach to Restorative justice will be delivered through the Victim and Witness Contact Bureau.
91	Child on parent violence is a sub-set of domestic abuse and therefore should be considered for funding.	The PCC Grant will be available to voluntary and community sector organisations specifically to increase the reporting of domestic abuse. The OPCC will be also be

		commissioning support for victims of domestic violence. This will be for high risk/repeat victim safety and outreach support, and a Leicester, Leicestershire and Rutland telephone helpline.
92	The proposal, if correctly understood, that generic victim and witness support services will meet the 'cope and recover' needs of victims, is something which concerns us. We also believe that victims of rape and sexual assault require support from a specialist service.	It is not proposed that cope and recover provision will be generic for all victims. The OPCC will also be commissioning specific support for victims of sexual and domestic violence.
93	If all funding for initiatives which support victims of rape and sexual assault are allocated to SARCs, the needs of many victims/survivors of rape and sexual assault will go unmet.	It is not proposed that the only funding for victims of rape and sexual assault will be allocated to the Sexual Assault Referral Centres. CI012 relates specifically to SARC funding but additional funding will also be available for specific support for victims of sexual violence.
94	Can we get our partners in domestic abuse to bid for funding if they are not already doing so?	Yes – partners can bid for a PCC Grant to increase the reporting of domestic abuse. The OPCC will also be commissioning specific support for victims of domestic violence.
INTEGRATION, EQUALITY & DIVERSITY		
95	Request for funding for Prevent initiatives.	The Police and Crime Plan outlines the PCC's expectations of the Police in relation to counter terrorism. Resources are already provided by the Police for PREVENT work in Leicester, Leicestershire and Rutland. Prevent is therefore not covered as a separate intention within the Commissioning Framework. However, the PCC Grant provides an opportunity for organisations to bid for funding to increase the reporting of hate crime.
96	Equality, diversity and human rights (EDHR) is a theme which must run throughout the Police and Crime Plan, we believe that there are particular actions required which would ensure that EDHR is firmly delivered and that confidence is built with the affected communities. The lack of specific actions can leave a sense of soft commitment.	EDHR is not identified as a separate strategic priority in the Police and Crime Plan and therefore is not addressed through the Commissioning Framework. However, all providers are required to provide evidence that equality and diversity issues have been considered as part of their delivery model.
97	The 'integration' agenda formerly referred to as 'community cohesion' is one which the Police must respond to. Integration needs to be a more direct part of the PCC's commissioning intentions.	Integration is not identified as a separate strategic priority in the Police and Crime Plan and therefore is not addressed through the Commissioning Framework. This will be considered in the next refresh of the Police and Crime Plan.



Commissioning Framework 2015-2017

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1. Introduction

As the Police and Crime Commissioner for Leicestershire, I have some very specific responsibilities which include the following:

- Assuring an effective and efficient Police Service.
- Writing the Police and Crime Plan ('the Plan'), ensuring that it continues to reflect the aspirations and concerns of local people; I am charged with holding the Chief Constable to account in its delivery.
- And, lastly, setting the local precept which is the local tax to help fund the Police.

But there is another, absolutely key, part of my role which is to help the Chief Constable and other partners to drive down crime and anti-social behaviour by fulfilling my statutory duty to commission services in support of the Plan. Actually, I aim to commission 'outcomes' – an aspiration that demonstrates my determination to achieve value for taxpayers' hard-earned money as we continue to develop our commissioning processes.

This Commissioning Framework for the period 2015/17 is directly aligned to the Plan, with each commissioning intention being demonstrably linked to one or more strategic priority. It has been produced in consultation with a wide range of partner organisations, and local communities, who have helped to define not only the commissioning intentions but also the ways in which the desired outcomes will be purchased. I am very grateful to those partners for their inputs, and I look forward to a continued close working relationship with each and every one of them.

This important work will play its own part in our joint contribution towards driving down crime thereby increasing the safety of the residents of Leicester, Leicestershire and Rutland.



Sir Clive Loader
Police and Crime Commissioner
Leicester, Leicestershire and Rutland

1st September 2014



2. Background

- 2.1 The Police and Crime Commissioner (PCC) for Leicestershire is responsible for setting the strategic direction for policing in Leicester, Leicestershire and Rutland (LLR) through the Police and Crime Plan. The Plan covers the whole of the PCC's period in office from 1 April 2013 to 31 March 2017. The Chief Constable is responsible for the operational delivery of policing, including the Strategic Policing Requirement. The PCC is responsible for understanding

and supporting the dynamic relationship between policing and local partner activity in support of the strategic priorities in the [Police and Crime Plan](#).

2.2 The priorities set out in the Plan inform the PCC's decisions as to what funding is made available to the police and partners to secure reductions in crime and disorder. The PCC must identify opportunities for reducing crime, enabling communities to feel and be safer, protecting people who find themselves in a vulnerable situation and ensuring that victims and witnesses of crime and anti-social behaviour are positively supported.

2.3 The Police and Crime Plan was revised and re-published in October 2013. The Plan outlines four key themes (please refer to section 5.1) and a number of strategic priorities (Appendix A), which provide a clear direction for allocating the available budget to maximum effect. This Commissioning Framework sets out how the PCC intends to align the commissioning budget with those key themes and strategic priorities.

3. Commissioning Budget

3.1 The total commissioning budget for 2015/16 is currently an estimated £4.2m. The sections below detail proposals of the estimated allocations across a number of commissioning intentions (CIs). Due to the uncertainty about future funding, it is not possible to be precise about the size of the commissioning budget beyond 2015/16. However, it is the PCC's ambition, as a minimum, to maintain the size of the budget if overall funding allows and positive results from commissioning are demonstrated.

3.3 Many of the ways in which the commissioning intentions will be delivered in 2015/17 have already been determined, subject to satisfactory performance and the availability of funding. These are summarised together with details of the funding still available in Appendix B.

4. "Commissioning Outcomes"

4.1 The PCC has made it clear that outcomes and not services will be commissioned. With this in mind, this commissioning framework has been created which, as it is used and developed, will ensure future commissioning decisions are focused on the achievement of clearly defined outcomes.

4.2 It is recognised that partners may have difficulties in identifying and measuring the impact of their proposed initiative(s) on the outcomes within the Police and Crime Plan. The Commissioning Framework has been designed to be an operational tool that strives to keep performance measurement processes as simple as possible.

4.3 It will be the PCC's responsibility, through staff within the office of the Police and Crime Commissioner (OPCC), to monitor progress for each commissioned activity against the proposed outcomes. A range of performance management systems will be used to do this. The OPCC will continue to work with partners and providers to develop performance indicators and measures that can be easily managed and reported on.

5. Commissioning Framework

5.1 The Commissioning Framework is based upon the four themes, and strategic priorities, within the Police and Crime Plan. The themes (within the Police and Crime Plan) are:

1) Reducing offending and re-offending (RO)

- 2) Supporting victims and witnesses (VW)
 - 3) Making communities and neighbourhoods safer (MCN)
 - 4) Protecting the vulnerable (PV)
- 5.2 The Commissioning Framework provides a clear and consistent way forward for the commissioning of each theme. It outlines how the PCC will commission for outcomes to achieve the priorities set out in the Police and Crime Plan. Four different types of funding mechanism have been developed. These are the ways in which the PCC will purchase the intervention needed to deliver outcomes. Information about the indicative commissioning values from April 2015 onwards is included.
- 5.3 A range of performance measures across all themes and outcomes have been developed and are being used to support contract tender specifications and final approved contracts. The performance management options continue to be developed with partners as measures and indicators are introduced and tested. The performance indicators are used by the OPCC to select the best measure(s) for the interventions they wish to purchase. The OPCC will continue to work with providers and partners to develop meaningful measures that can reliably evidence that progress is being made across all areas.

6. Funding Mechanisms

- 6.1 The PCC has considered the ways in which the initiatives needed to achieve the outcomes in the Police and Crime Plan can be delivered. The following principles have been considered:
- The existing commissioning arrangements of partners should be used where they are fit for purpose and can deliver the PCC's outcomes within time. This will maximise local commissioning expertise.
 - There should be a focus on value for money, maximising resources and ensuring the impact of the money spent is measured and the value is assessed.
 - Commissioning should take place at regional, sub regional (i.e. Leicester, Leicestershire and Rutland) and locality levels. Systems should be fit for purpose and work with existing structures where these are operating well.
 - Best practice in relation to procurement will be applied. The PCC expects all procurement processes to follow best practice and be accessible for any provider, including the voluntary sector, unless a single provider dispensation has been agreed (please refer to 6.2a below). All relevant regulations and legislation will also apply including the Equalities Act 2010 which includes the Public Sector Equality Duty.
- 6.2 There are four funding mechanisms as follows:

- a) **Direct commissioning** – the PCC has/ will directly tender or contract with a provider. There are a number of areas where it is more efficient for the PCC to commission directly in order to achieve the desired outcomes. There are some instances where a single provider dispensation will be applied. This relates to situations when there is only one provider who, given the nature of the outcomes to be commissioned, can be considered and contracted with directly. Examples include the Local Resilience Forum, Troubled/Supported Families Programmes and Crimestoppers.
- b) **Co-commissioning** – existing commissioners are already commissioning outcomes on behalf of the PCC under contracts. There are a number of both established and emerging commissioning structures which take on all or some of the core commissioning tasks. These include:
- Reducing Reoffending Board
 - Sub Regional Substance Misuse Commissioning Board (managed by Leicester City Council)
 - NHS England
- c) **Partnership Locality Fund (PLF)** – via the Community Safety Partnerships (CSP) who have a unique role in assessing, analysing, and responding to local need around crime and community safety. As such they have both a proactive strategic function and a reactive tactical function when assessing the threats to individual localities.

In order to benefit from the existing structures and systems in place, the PCC will make a financial contribution towards the delivery of each Community Safety Partnership Delivery Plan. CSPs will be required to provide a copy of their 2015/16 Plan, together with a budget breakdown and performance framework. Meetings will then be held with each CSP to discuss their plan and clarify any issues. Funding will not be provided for any activity/service that duplicates existing provision in the locality.

Timescales for agreeing the PLF will be determined by the CSPs as it is recognised that each CSP produces its Plan at a different time of year. However, all meetings in relation to 2015/16 funding will need to be held by the end of February 2015 at the latest. Funding for 2016/17 can be provisionally agreed at the same time (subject to the documentation indicated above being available). However, it should be noted that 2016/17 PLF funding will be subject to the PCC's overall budget.

An indicative £900k is available over 2 years which will be allocated using the Vulnerable Localities Index (VLI). Further details of this methodology are available at <https://www.ucl.ac.uk/jdibrief/analysis/Vulnerable-Localities-Index>

	2015/16	2016/17 (estimated)
Blaby	£29,700	£29,700
Charnwood	£67,950	£67,950

Harborough	£23,850	£23,850
Hinckley and Bosworth	£36,000	£36,000
Leicester City	£215,100	£215,100
Melton	£15,750	£15,750
North West Leicestershire	£31,950	£31,950
Oadby and Wigston	£19,800	£19,800
Rutland	£9,900	£9,900
Total	£450,000	£450,000

- d) **The PCC Grant** - inviting community and voluntary sector organisations to submit applications to support the achievement of specific commissioning intentions and related outcomes in identified hotspot locations (see Appendix C).

Funding opportunities will be based on the threat and risk identified in Leicestershire Police's Strategic Assessment which will be cross referenced to those commissioning intentions which are not addressed through other PCC funding streams.

An indicative £500k is available over 2 years. Applications for up to £25k per annum, or up to £50,000 match funding per annum, will be considered. In exceptional circumstances, applications for up to 2 years of funding may be approved subject to clear evidence of achieving the required outcomes.

Indicative Timeline	Stage
PCC Grant applications and guidance notes issued	Week commencing 1 st September 2014
PCC Grant workshops to be held	Weeks commencing 8 th and 15 th September 2014
Deadline for applications	5pm on 24 th October 2014
Applicants informed of outcome	Week commencing 15 th December 2014

- 6.3 For all funding mechanisms the PCC will hold contracts/agreements with the successful organisations that specify the detail of what outcomes are to be commissioned and for what value. The contracts/agreements will also specify quality standards around procurement practice, as well as performance measures for monitoring purposes and will include details of how the PCC will manage any instances where the outcomes are not being achieved.

Strategic Priorities

Theme: Reducing Offending and Reoffending

1. Preventing and diverting young people from offending
2. Reducing reoffending amongst young people and adults
3. Reducing alcohol and drug related offending and reoffending
4. Reducing crime and ASB caused by families in a Troubled/Supporting Families programme

Theme: Supporting Victims and Witnesses

5. To increase reporting of domestic abuse and ensure a positive outcome for victims and witnesses of domestic abuse
6. To increase reporting of serious sexual offences and ensure a positive outcome for victims and witnesses of serious sexual offences
7. To increase reporting of hate crimes and ensure a positive outcome for victims and witnesses of hate crime offences
8. To prevent anti-social behaviour (ASB) and to continuously improve the quality of service and response to victims of anti-social behaviour
9. To continually improve the quality of service and response to victims of crime

Theme: Making Communities and Neighbourhoods Safer

10. To continuously improve the police service to the communities of Leicester, Leicestershire and Rutland
11. To reduce all crime
12. To reduce domestic burglary and ensure a positive outcome for victims of burglary offences
13. To reduce violence against the person – with injury and ensure a positive outcome for victims of violent crime – with injury offences
14. To reduce vehicle crime and ensure a positive outcome for victims

Theme: Protecting the Vulnerable

15. To prevent child abuse and child sexual exploitation (CSE) and provide a safe and supportive environment for victims and witnesses
16. Improving the response, service and outcomes for those with mental health needs
17. To reduce the number of repeat missing person reports

Reducing Offending and Re-offending Commissioning Intentions

Strategic Priority 1 (SP1): Preventing and diverting young people from offending

Strategic Priority 2 (SP2): Reducing re-offending amongst young people and adults

Strategic Priority 3 (SP3): Reducing alcohol and drug related offending and re-offending

Strategic Priority 4 (SP4): Reducing crime and ASB caused by families in a Troubled/Supported Families programme

All commissioning intentions have been coded 'CI***'. However it should be noted that the numbering is not consecutive due to annual changes in commissioning intentions. All strategic priorities within the Police and Crime Plan have been coded 'SP*' in the table below.

Code	Commissioning Intention (CI)	Funding Mechanism	Amount 2015/16	Estimated Amount 2016/17	Comment						
CI001	Supporting a Youth Prevention and Diversion Pathway which targets two specific groups of young people: High Risk Entrants and repeat young offenders.	Direct	a) £91,650	a) £72,150	For 2015/17 via:						
SP1		Co-com	b) £81,075	b) £63,825	a) Leicester City Council Young People's Service						
SP2					Direct	c) £4,700	c) £3,700	b) Leicestershire County Council's Early Help Services			
SP3								Direct	d) £147,556	d) £147,556	c) Rutland County Council Places Directorate
SP4											Total: £324,981
Code	Commissioning Intention (CI)	Funding Mechanism	Amount 2015/16	Estimated Amount 2016/17	Comment						

CI002 SP1 SP2 SP3 SP4	Targeting young offenders with a substance misuse problem.	Co-com Direct	a) £62,400 b) £57,600 Total: £120,000	a) £52,000 b) £48,000 Total: £100,000	For 2015/17 via: a) Sub Regional Substance Misuse Commissioning Board for Leicester City b) Leicestershire and Rutland Youth Offending Service
CI003 SP3	Targeting street drinkers, the homeless, rough sleepers and those that are vulnerably housed.	Co-com	£34,000	£34,000	For 2015/17 via: Sub Regional Substance Misuse Commissioning Board for Anchor Centre
CI004 SP2 SP3	Supporting the resettlement of adult offenders post-release from a prison sentence of less than 12 months through mentoring.	Direct	£49,983	£49,983	For 2015/17 via: Derbys, Leics, Notts and Rutland Community Rehabilitation Company (CRC)
Code	Commissioning Intention (CI)	Funding Mechanism	Amount 2015/16	Estimated Amount 2016/17	Comment

CI005 SP3	Targeting adult offenders with a substance misuse problem, specifically those tested and identified at point of arrest.	Co-com Direct	a) £412,774 b) £216,405 Total: £629,179	a) £395,000 b) £216,405 Total: £611,405	For 2015/17: via: a) Sub Regional Substance Misuse Commissioning Board b) Leicestershire Police for drug testing, Alcohol Liaison Officer and Drug Intelligence Officer
CI006 SP1 SP2 SP3 SP4	Integrated Offender Management (IOM) initiatives which target the highest risk offenders, within which there should be a specific focus on: <ul style="list-style-type: none"> • 16-24 year old offenders • prolific and other priority offenders • adults serving less than 12 months; and • members of a Troubled/ Supported Families programme. 	Co-Com	£368,000	£368,000	For 2015/17 via: Leicestershire Police to Reducing Reoffending Board
CI007 SP4	Support to reduce offending and ASB caused by families in a Leicester, Leicestershire and Rutland Troubled/Supported Family programme.	Direct	a) £89,250 b) £78,750 c) £7,000 Total: £175,000	a) £89,250 b) £78,750 c) £7,000 Total: £175,000	For 2015/17 via: a) Think Family (Leicester City) b) Supporting Leicestershire Families c) Changing Lives (Rutland)

Code	Commissioning Intention (CI)	Funding Mechanism	Amount 2015/16	Estimated Amount 2016/17	Comment
CI008 SP2	Targeting registered sex offenders, violent and other types of sexual offenders, and offenders who pose a serious risk of harm to the public.	Direct	£34,029	£34,029	For 2015/17 via: Leicestershire Police for Multi Agency Public Protection Arrangements (MAPPA)
CI009 SP1 SP2 SP3 SP4	Support to reduce offending by children and young people aged 10 -17 years.	Direct	a) £162,554 b) £99,348 c) £91,687 Total: £353,589	a) £162,554 b) £84,446 c) £77,934 Total: £324,934	For 2015/17: a) via Leicestershire Police - Police Officer support to the two Youth Offending Services b) Leicester City Youth Offending Service c) Leicestershire and Rutland Youth Offending Service
CI024 SP1 SP2 SP3 SP4	To improve outcomes for young adults in contact with the criminal justice system, including securing reductions in offending and reoffending.	Co-Com	£10,000	£10,000	For 2015/17 via: Young Adults Project (YAP) Delivery Group to support the implementation of the Delivery Plan

Supporting Victims and Witnesses Commissioning Intentions

Strategic Priority 5 (SP5): To increase reporting of domestic abuse and ensure a positive outcome for victims and witnesses of domestic abuse

Strategic Priority 6 (SP6): To increase reporting of serious sexual offences and ensure a positive outcome for victims and witnesses of serious sexual offences

Strategic Priority 7 (SP7): To increase reporting of hate crimes and ensure a positive outcome for victims and witnesses of hate crime offences

Strategic Priority 8 (SP8): To prevent anti-social behaviour (ASB) and to continuously improve the quality of service and response to victims of anti-social behaviour

Strategic Priority 9 (SP9): To continually improve the quality of service and response to victims of crime

All commissioning intentions have been coded 'CI***'. However it should be noted that the numbering is not consecutive due to annual changes in commissioning intentions. All strategic priorities within the Police and Crime Plan have been coded 'SP*' in the table below.

Code	Commissioning Intention	Funding Mechanism	Amount 2015/16	Estimated Amount 2016/17	Comment
CI010 SP4 SP8	Interventions that pro-actively reduce anti-social behaviour and/or improve the recording of incidents.	Direct PCC Grant	a) £10,000 b) £100,000 Total: £110,000	a) £10,000 b) £100,000 Total: £110,000	For 2015/17 via: Leicestershire Police for Sentinel
Code	Commissioning Intention	Funding Mechanism	Amount 2015/16	Estimated Amount 2016/17	Comment
CI011 SP5 SP6 SP7	Interventions which increase the reporting of: - Domestic abuse - Serious sexual assault - Hate crime	PCC Grant	£150,000	£150,000	
CI012 SP6 SP9	Initiatives which support victims of rape and sexual assault, as well as the investigative process.	Co-Com	£67,906	£67,906	For 2015/16 via: NHS England for Juniper Lodge and St Bernards - Sexual Assault Referral Centres (SARCs)
CI013 SP5	To deliver an integrated Victim Service which will:	Direct	£749,080	£749,080	

SP6 SP7 SP8 SP9	<ul style="list-style-type: none"> • track victims of recorded and self-reported crime; • provide information, advice and practical support; and • provide access to “cope and recover” services 				
Code	Commissioning Intention	Funding Mechanism	Amount 2015/16	Estimated Amount 2016/17	Comment
CI025 SP5 SP6 SP9	To provide support to: a) Victims of sexual violence – including the ISVA role (adult and child) & a telephone helpline. b) Victims of domestic violence – including high risk/repeat victim safety outreach support and a Leicester, Leicestershire and Rutland-wide telephone helpline.	Co-Com	£260,000	£260,000	These services will be commissioned in partnership with Leicester City, Leicestershire County and Rutland County Councils.
CI026 SP5 SP6 SP7 SP8 SP9	To provide a practical support/ target hardening service for those assessed as vulnerable and/or at high risk of repeat victimisation.	Direct	£45,000	£45,000	

Making Communities and Neighbourhoods Safer Commissioning Intentions

- Strategic Priority 10 (SP10): To continuously improve the police service to the communities of Leicester, Leicestershire and Rutland.
- Strategic Priority 11 (SP11): To reduce all crime.
- Strategic Priority 12 (SP12): To reduce domestic burglary and ensure a positive outcome for victims of burglary offences.
- Strategic Priority 13 (SP13): To reduce violence against the person with injury and ensure a positive outcome for victims of violent crime – with injury offences.
- Strategic Priority 14 (SP14): To reduce vehicle crime and ensure a positive outcome for victims.

All commissioning intentions have been coded 'CI***'. However it should be noted that the numbering is not consecutive due to annual changes in commissioning intentions. All strategic priorities within the Police and Crime Plan have been coded 'SP*' in the table below.

Code	Commissioning Intention (CI)	Funding Mechanism	Amount 2015/16	Estimated Amount 2016/17	Comment
CI014 SP10 SP11	To support initiatives to prevent and detect crime through community intelligence.	Direct	£26,190	£26,190	For 2014/17 via: Crimestoppers National Hub
CI017 SP10	To support work with partners to prepare, respond and recover from local emergencies.	Direct	£6,536	£6,536	For 2015/17 via: Local Resilience Forum

CI018 SP11	To support the work of partners to reduce domestic homicides.	Direct	£32,000	£32,000	For 2015/17, supporting Domestic Homicide Reviews* * 2015/16 contribution paid to Leicester City in 2014/15
Code	Commissioning Intention (CI)	Funding Mechanism	Amount 2015/16	Estimated Amount 2016/17	Comment
CI019 SP11	To support and engage the voluntary and community sector to reduce all crime.	Co-Com Co-Com Direct	a) £10,000 b) £10,000 c) £5,000 Total: £25,000	a) £10,000 b) £10,000 c) £5,000 Total: £25,000	For 2015/17 via: a) Leicestershire Community Infrastructure Organisation contract b) Leicester City Council 'Supporting the VCS' contracts c) Voluntary Action Rutland
CI027 SP10 SP11	To enable young people to support, challenge and inform the work of the PCC and ensure their voices help to shape decisions about policing and crime.	Direct	£15,000	£15,000	For 2015/17 via: SHM Foundation for the Youth Commission.

Protecting the Vulnerable Commissioning Intentions

Strategic Priority 15 (SP15): To prevent child abuse and child sexual exploitation (CSE) and provide a safe and supportive environment for victims and witnesses

Strategic Priority 16 (SP16): Improving the response, service and outcomes for those with mental health needs

Strategic Priority 17 (SP17): To reduce the number of repeat missing person reports

All commissioning intentions have been coded 'CI***'. However it should be noted that the numbering is not consecutive due to annual changes in commissioning intentions. All strategic priorities within the Police and Crime Plan have been coded 'SP*' in the table below.

Code	Commissioning Intention (CI)	Funding Mechanism	Amount 2015/16	Estimated Amount 2016/17	Comment
CI020 SP15 SP17	To prevent child abuse and child sexual exploitation (CSE) and provide a safe and supportive environment for victims and witnesses.	TBC	£50,000	£50,000	A pilot study seeking to develop intelligence in relation to children and young people in care homes who are repeatedly missing, and to identify any links to sexual exploitation is being completed during 2014/15. The results will influence any future commissioning.
CI021 SP16	To work with partners to improve the response, service and outcomes for those with mental health needs.	Direct	£50,000	£50,000	For 2015/17: Contribution to Mental Health Partnership Development Manager post and delivery of Mental Health Partnership Group Delivery Plan.
Code	Commissioning Intention (CI)	Funding Mechanism	Amount 2015/16	Estimated Amount 2016/17	Comment
CI022 SP017	To work with partners to reduce the number of repeat missing person reports.	TBC	£50,000	£50,000	A pilot study seeking to develop intelligence in relation to children and young people in care homes who are repeatedly missing, and to identify any links to sexual exploitation is being completed during 2014/15. This will influence any future commissioning.

CI023 SP15 SP16 SP17	To work with partners to safeguard and promote the welfare of children and vulnerable adults	Direct	a) £87,890 b) £16,470 Total: £104,360	a) £87,890 b) £16,470 Total: £104,360	For 2014/17 via: a) Leicestershire & Rutland and City Safeguarding Boards for Children b) Leicestershire & Rutland and City Safeguarding Boards for Adults
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It should be noted that an additional £900,000 is allocated to Community Safety Partnerships via the Partnership Locality Fund (see 6.2c). Their Delivery Plans will support the achievement of many of the commissioning intentions and strategic priorities outlined above and therefore this funding stream is not reflected separately in the tables above.

PCC Grant 2015 - 2017

PCC Grants will be available for the following:

CI010: Interventions that pro-actively reduce anti-social behaviour in:

- New Parks
- Braunstone Park and Rowley Fields
- Abbey (Mowmacre, Stocking Farm, Abbey Rise, Frog Island and Blackfriars)
- Beaumont Leys
- Spinney Hills
- Charnwood East (Syston, Thurmaston, East Goscote & Queniborough),
- Loughborough Central
- Loughborough East (areas of Meadow Lane, Sparrow Hill, Pinfold Gate, Leicester Road, Lewis Road and large parts of both Derby Road and Alan Moss Road)

CI011: Interventions which increase the reporting of:

- **Domestic abuse**
- **Serious sexual assault**
- **Hate crime**

The PCC Grant will not be available for support services for victims as this will be covered through other commissioning intentions. Applications should focus specifically on increasing the number of offences reported.

Glossary

ACPO	Association of Chief Police Officers
ASB	Anti-Social Behaviour
BCU	Basic Command Unit – the largest unit into which Leicestershire Police is divided. There is a City BCU and a Counties BCU.
CJ	Criminal Justice
CJS	Criminal Justice System
CRC	Community Rehabilitation Company
CSE	Child Sexual Exploitation
CSP	Community Safety Partnership
ED	Emergency Department
EET	Education, Employment or Training

FTE	First Time Entrants
IDVA	Independent Domestic Violence Advocate/ Advisor
Index Offence	The proven offence that leads to an offender being included in a particular cohort (a group of people who have shared a particular event together during a particular time span)
IOM	Integrated Offender Management
ISVA	Independent Sexual Violence Advocate/ Advisor
LA	Local Authority
LAC	Looked After Children i.e. those looked after by local authority
Locality	Blaby District, Charnwood Borough, Harborough District, Hinckley and Bosworth Borough, Leicester City, Melton Borough, North West Leicestershire District, Oadby and Wigston Borough or Rutland County
LPU	Local Policing Unit
LLR	Leicester, Leicestershire and Rutland
LR	Leicestershire and Rutland
MAPPA	Multi Agency Public Protection Arrangements
MAPPOM	Multi Agency Prolific and other Priority Offender
Management	
MFH	Missing From Home
MSG	Most Similar Group i.e. police force areas that are the most similar to each other using statistical methods, based on demographic, economic and social characteristics which relate to crime
OAC	Output Area Classification
OPCC	Office of the Police and Crime Commissioner – the PCC’s staff team
PCC	Police and Crime Commissioner
PCP	Police and Crime Plan
PPO	Prolific and other Priority Offenders
Regional	East Midlands which includes Derbyshire, Leicestershire, Lincolnshire, Northamptonshire and Nottinghamshire
SARC	Sexual Assault Referral Centre
SLF	Supporting Leicestershire Families
Sub Regional	Leicester, Leicestershire and Rutland
TFMV	Theft from Motor Vehicle
TOMV	Theft of Motor Vehicle
TF	Troubled/Supported Families
VAPWI	Violence against the Person with Injury
YOS	Youth Offending Service

PCC GRANTS 2014/15

Name of Initiative	Name of Organisation	Amount
Warning Zone Year 6 Schools Programme & Early Intervention Group Work	Warning Zone Ltd.	£15,000
Community Action Against Crime	Catch22	£37,000
Targeted Counselling Support for Victims of Domestic Abuse in Leicester, Leicestershire and Rutland (LLR)	Safe Project, Trade and New Dawn New Day	£32,046
Project Go!	Pedestrian Limited	£13,010
To the Hoop	KB in the Community	£13,633
Street Sport	Community Projects Plus	£22,595
Box Smart	Waterfront Sport and Education Academy (WSEA)	£22,000
Tackling Domestic Burglary and Vehicle Crime Hotspots	Leicestershire Police Counties BCU	£9,000
Game Over	Soft Touch Arts Ltd.	£7,960
Textile Project to train disengaged young people	Whitwick Community Enterprises	£10,799
Children & Young Persons Independent Sexual Violence Advisor (ISVA)	FreeVA	£46,167
ADAM Project	Women's Aid Leicestershire Ltd.	£43,085
Building Bridges	The Contact Project	£11,904
Catching the Wave	Pedestrian Limited	£29,745
Set aside towards Reporting of Hate Crime		£30,000
TOTAL		£343,944

