POLICE & CRIME COMMISSIONER FOR LEICESTERSHIRE
JOINT AUDIT, RISK & ASSURANCE PANEL

Report of
OFFICE OF THE CHIEF CONSTABLE

Subject
OPERATION TIGER UPDATE

Date
MONDAY 2ND FEBRUARY 2015 – 13:00 P.M.

Author :
SUPT ADAM STREETS

Purpose of Report

1. To provide an update in relation to ‘Operation Tiger’ 2014/15 and into 2015/16.

Recommendation

2. The Board are asked to note the update in relation to Operation Tiger and that the Force plans that activity and sustained focus in these areas will continue into 2015/16.

Context

3. Operation Tiger was first launched in 2013 and has been used effectively to operationalise the PCC’s plan by targeting activity during identified ‘weeks of action’ and by persistently targeting identified ‘hot spot locations’ referred to as ‘Tiger Territories’ or ‘chronic areas’.

4. Analysts used Kernel Density Estimation (KDE) to review crime, ASB and incident data over 3 years resulting in the identification of 13 chronic areas and within them 32 ‘acute areas’ which are best described as smaller hot spots sometimes only consisting of a few streets.

5. The 13 chronic areas have a geographical mass of just 1% of the force area or 10 square miles however those locations account for:

- 36% of all crime
- 35% of all ASB
- 60% of Red Tier nominals
- 37% of Amber Tier nominals
- 30% of all combined red & amber Tier (112 of 294)
- 27% of Troubled Families
- 35 of Top 100 Repeat Callers
- 32% of Grade 1 calls
- 31% of Grade 2 calls

At Appendix A is an example of one of the Chronic areas.
Update

6. Since April 2014 the Force has run 5 intensive periods of action each focusing on crime prevention, detection, enforcement and raising awareness of Operation Tiger. Activities have included multi agency operations, cross border ANPR deployments, execution of multiple warrants, visits to second hand dealers, Burglary, Robbery and Theft initiatives and targeted patrol routes to name a few. Much of this activity has been widely publicised through the Force website, local media and social media campaigns.

7. At the conclusion of each phase the results have been collated and reported to Chief Officers and the PCC. A small summary of the results of the October/November phase can be found at C whilst Appendix B shows the correlation between the targeted weeks of activity and the apparent associated drop in reported overall crime immediately during and following each phase of activity.

8. Further intensive weeks of action are planned during 2015 with the first planned to take place in March 2015 post the implementation of the new policing model.

9. In addition to targeted weeks of action each acute Tiger area has an allocated ‘place’ manager (neighbourhood officer or Sgt). Their role is to understand why demand is disproportionately high in these areas, identify the root causes, engage with the community and stakeholders and draw together ‘Problem Solving Plans’ aimed at addressing the issues and reducing the future demand.

10. Post implementation of the new policing model in February there will be a number of officers who will temporarily be over and above the new smaller Force establishment until, through planned attrition; our actual numbers match the revised police officer establishment. 35 of these officers have been allocated to provide a dedicated resource to ‘Tiger’ areas. Their role is to provide additional support to the current place managers with a specific focus on tackling repeat, sustained demand and through effective problem solving reduce future demand.

11. A monthly reporting framework is in place to monitor crime and incident volumes within each of the Tiger areas in comparison to crime trends across the wider Force area. Early analysis suggests that an increased focus within these small geographic areas can have a significant impact on the volume of crime and incidents and the reductions achieved can be far greater than those achieved elsewhere. An example can be found at Appendix D and analysis is ongoing.

12. The new policing model will also see the Patrol and Resolution Teams (formally response) defaulting to Priority Patrol Points across the Force. All of these points are either within a Tiger Area or within a 5 minute radius and as such will ensure enhanced visible presence within these key locations.

13. The Force intends to continue with Operation Tiger into 2015/16 and seeks to further embed this activity.
Implications

Financial: There are no financial implications associated with this report.

Legal: There are no legal implications associated with this report.

Equality Impact Assessment: N/A

Risks and Impact: N/A

Link to Police and Crime Plan: Reducing Offending and Reoffending Making Communities and Neighbourhoods Safer

List of Appendices
Appendix A – Example of Chronic Tiger Area
Appendix B - Correlation between targeted weeks of activity and drop in reported crime
Appendix C – Summary of results from Oct/Nov phase of Tiger
Appendix D – Performance reporting framework example

Background Papers
N/A

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Tiger Territory profile: City, CH LPU

*Tiger Territory: City (CH Narborough Road area – red border) and Acute Areas (5 - blue border)*

This Tiger Territory covers 0.07% of the Force area, and contains 3.9% of the Operation Tiger crimes and 3.8% of the ASB.

(Based on three years of crime and incident data, Mar 2011 – Feb 2014)

**Note:** ASB peak times have been calculated on the time and dates the calls were received and in some cases this may not be when the incident occurs.
Appendix C

Summary of results from Oct/Nov Campaign

Op Tiger Burglary Campaign – 27th October to 9th November 2014

Week 2: Briefing update

- All LPU’s - Officers completing patrols on dedicated routes around all acute tiger territories. The routes include points at which officers will remain for the required 15 minutes, before continuing to the next point.
- ‘Lightbulb’ campaign leaflets have been delivered to addresses within known burglary hotspots on many of the LPUs.
- Op Moon - Mobile and foot patrols in the Oadby area specifically focussed on the Leicester University Halls of residence.
- OP SHADOWLAND - High visibility burglary patrols in Birstall due to recent breaks in the area and the threat of breaks due to Diwali.
- At CH officers engaged on Op Shackle have been carrying out proactive patrols in the Narborough Road acute Tiger Territories. This has involved officers specifically targeting known tiered nominals resulting in a number of stop checks and intel logs.
- Officers at CB conducted proactive burglary patrols in the area of Belgrave and Beaumont Leys. This resulted in the stop check of a vehicle linked to a burglary. Details of the occupants were recorded and intel logs submitted.
- It has been encouraging to see the application of new ASB powers, specifically S35 dispersal powers at various locations around the force to tackle emerging ASB problems.
- At CH officers have worked hard to address specific ASB problems in Bendbow Rise, Braunstone. This approach has resulted in numerous intel logs being submitted.

Arrests

- At CN officers conducting Op Tiger patrols arrested an adult male for drunk and disorderly and racially aggravated public order, after he was obstructive to the officers in the street.
- During Retail theft patrols at LH, a known shoplifting suspect was detained committing further offences. She was dealt with by way of a summons.
- Officers carrying out Op Ball patrols at Melton LPU, arrested an amber tier nominal for two offences of theft.
- Officers from CU response engaged on Op Tiger activity a male was arrested for possession of an offensive weapon (knuckle duster) and found to be in breach of his Crown Court bail.

At LN, plans are in place to simultaneously execute three Drugs Act warrants in Coalville on the 21st November 2014. The operation will involve local resource as well as TSG and search trained officers.

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Appendix D

Performance reporting