Purpose of the Report

1. At its meeting in December 2016, the JARAP received a written update on Tri-Force collaboration work from the Deputy Chief Constable and the Chief Finance Officer.

2. Previously, as part of the Strategic Alliance all services under the rank of Chief Constable were considered to be within the scope of consideration of alignment. However, with the now Tri-Force Collaboration the Chief Constables and Police and Crime Commissioners have agreed to progress a smaller number of local collaborative programmes.

3. The collaborative programmes within the Tri-Force scope include Enabling Services; HR, Finance and IT. The remainder of the business will not be progressed.

4. Each of these Enabling Services has an Assistant Chief Officer lead as follows: - HR – HR Director Ali Naylor, Finance – Chief Finance Officer Paul Dawkins, IT – IT Lead Phil Eaton.

5. A current key piece of work is the development of a shared IT delivery plan. The intention is to standardise IT across forces where possible, to enhance collaborative working. It is believed that a mature Enterprise Architecture practise will lead to improved and effective business outcomes and enable IT to deliver value added service across Tri-Force.

6. The first stage of these IT changes is a standardised stable infrastructure followed by consolidation of IT systems and introduction of new technical functionality.

7. There are a number of work streams in the first phase, these include: - consolidating existing force networks into a single entity, to implement a new high speed core wireless service providing greater resilience and more consistent access across all TFC police HQ, to provide a single telephony system allowing
all users access to modern communications services and new features, provision of a single email platform.

8. In Leicestershire the Blueprint 2025 Programme has been launched to progress development of the business areas that now sit outside Tri-Force. A transformational target operating model is being designed to meet the demand and funding challenges facing policing today and in the future.

9. The programme has a number of work streams and themes under which there are a range of projects. These include people projects, demand projects, Darwin projects (delivering services by evolving our current policing model), re-engineering projects, enabling projects and cultural change activity.

10. Blueprint 2025 has evolved from our Blueprint 2020 programme (launched in 2015) to follow the national direction given by NPCC with the National Policing Vision 2025 and align to the Police and Crime Plan. The Programme is governed by the Change Board and sponsored by the Chief Officer Team and the Office of the Police and Crime Commissioner. The PCC and OPCC Chief Finance Officer attend the Force Change Board.

11. The JARAP will be updated as appropriate as work streams develop.

**Recommendation**

12. The Panel note the report.

**Implications**

- **Financial:** There are no specific financial implications.
- **Legal:** There are no specific legal issues.
- **Equality Impact Assessment:** There are no specific equality issues.
- **Risks and Impact:** There are no specific risk issues.
- **Link to Police and Crime Plan:** The JARAP provides a valuable role in respect of assurance and scrutiny for the delivery of the Police and Crime Plan.

**List of Appendices**

None

**Background Papers**

None

**Person to Contact**

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